

Perspectives on Sustainability



Sustainability Defined

Living responsibly in the consumption and conservation of our financial and natural resources.



Personal Perspective Financial Sustainability

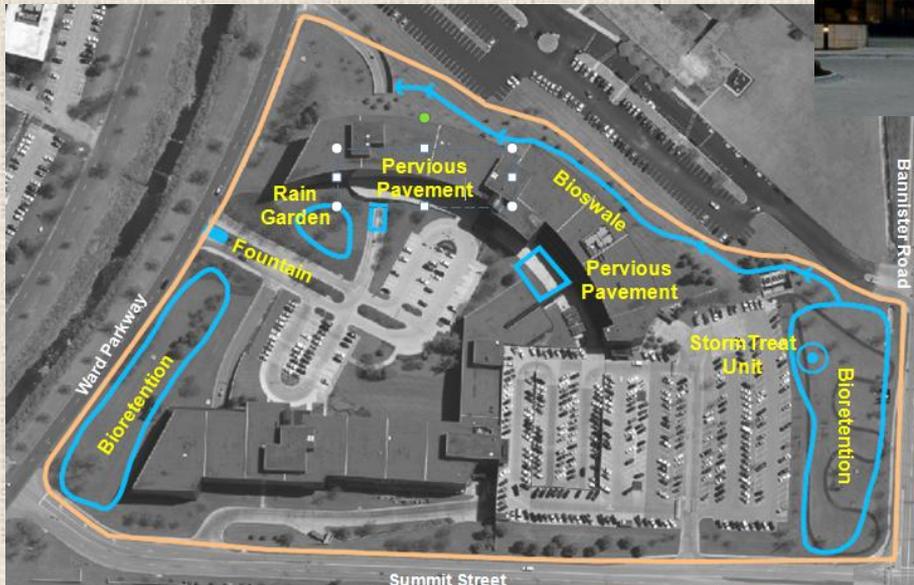
Tortilla Factory

- market demand for product/service
- Capability to develop product/delivery service
- cooperative partners
- responsible & motivated workforce
- willing investor



Corporate Perspective - Teamed for Success

- Building Owner
- Property Manager
- Contractors
- Tenant/Investor



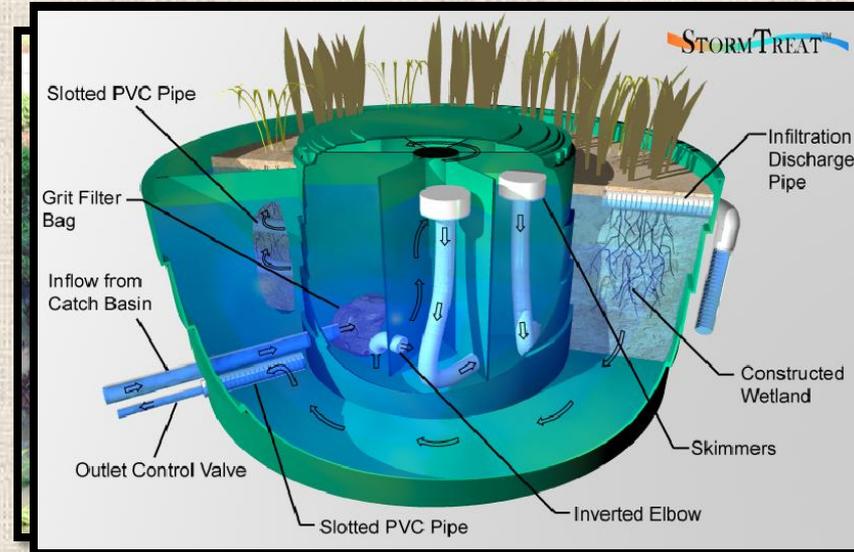
Corporate Objectives

Projects must be:

- **meaningful** to BMcD+ our community
- **source of pride** for our employee-owners
- **leverage** what we do for others
- opportunity to educate/raise **awareness**

Components of Corporate Plan

- Site Operations
- Water Efficiency
- Energy & Atmosphere
- Materials & Resources



Burns & McDonnell Results

20% Electricity Reduction

15% Natural Gas Reduction

55% Water Reduction

1.5 M Gallon Reduction of stormwater

Achieved LEED Silver status
on August 31, 2011, for the campus.

Client Perspective - Southwest Airlines

Our passion and focus on the triple bottom line— Performance, People, and Planet—continues to propel us forward. The 2010 One Report fully complies with the GRI’s B+ application level, and we are excited to feature an enhanced, microsite format for the 2010 One Report.



www.southwestonereport.com/

Gary Kelly, Chairman of the Board, President & CEO

PERFORMANCE

PEOPLE

PLANET

Southwest Airlines - “Planet” Goals

- Purchasing renewable energy
- Using alternative fuels
- Acting aggressively to conserve jet fuel
- Recycle, waste minimization and beneficial reuse
- Teaming up to reduce emissions





79th Annual Meeting & Exhibition

Making the Difference

September 11-14, 2011 ★ InterContinental Hotel ★ Berlin, Germany

IBTTA
International Bridge, Tunnel and Turnpike Association
DRIVING CHANGE SINCE 1932

Michael S. DeBacker, PE

Burns & McDonnell

mdebacker@burnsmcd.com