

Violation Enforcement Philosophy A Customer Service Approach

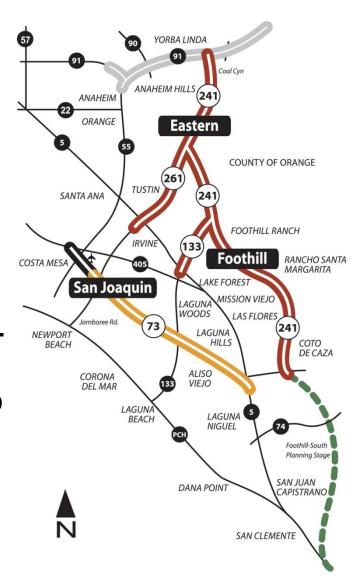
International Bridge, Tunnel and Turnpike Association
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Transportation Corridor Agencies

- Two joint powers agencies formed in 1986.
- Manage the financing, design, construction and operation of the existing 51-mile toll road network in Orange County, CA.
- Funded by the sale of bonds to both private individuals and institutional investors.



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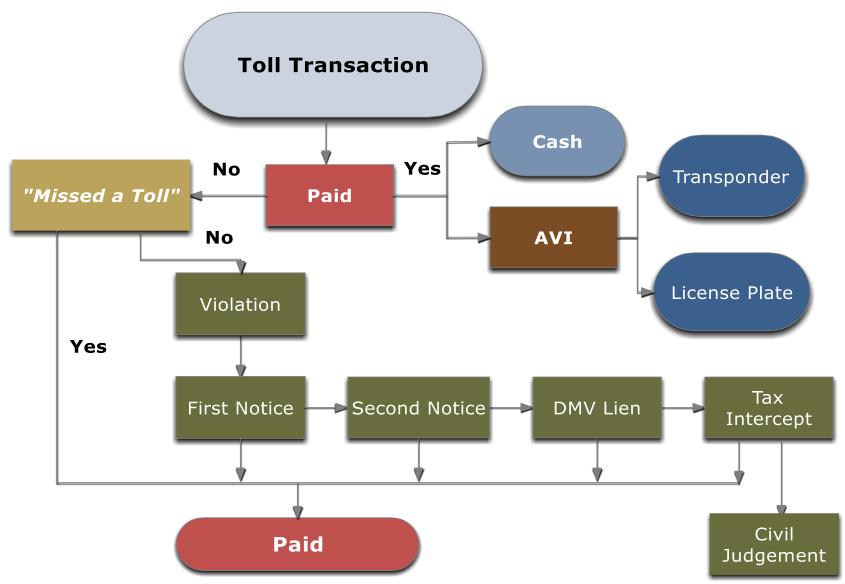
Transactions & Violations Revenue

- Over 80M annual toll transactions resulting in almost \$190M in annual toll revenue.
- About 1M annual toll violations creating approximately \$15M in annual violation revenue.





Transaction Process





Violation Enforcement

 Effective violation enforcement is an obligation to the bondholders and patrons.

The collection process of unpaid tolls is part of

the tolling operations.

Enforcement elements

- Photo enforcement
- CHP enforcement





Who is a Violator?

A customer who did not pay the proper toll at the time of the toll transaction falls into the following categories:

- Accidental violator Intended to pay but did not.
 - Cash customer wasn't paying attention and uses the ETC lane.
 - Cash customer got on the toll roads and had no cash. Unable to pay.
 - Patron unaware that account has a zero balance and needs to be replenished.
 - Customer who had no intention to drive on a toll road, but accidently entered. Unfamiliar and/or lost.
- Intentional violator Chooses to drive on the toll roads and not pay.
 - Non-patron uses the ETC lanes.
 - Customer drives through the manual lanes without paying.



Dealing with the Violator

- Patron—regardless of the interop-agency—resolves account issue & toll amount is paid from account.
 - Vehicle updated on account prompts automated conversion of violation transaction to toll transaction (V-Toll).
 - Replenishing account in timely manner automatically clears violation.
- Unfamiliar driver pays toll amount within grace period without penalty, or after receiving violation notice converts to a patron with penalty waived.
- Intentional violator is assessed penalty which is increased after becoming delinquent. Vehicle registration lien is placed if violation remains unresolved.



Enforcement Philosophy

We bring our philosophy of excellent customer service to the toll evasion process.

- Fairness and equity to paying customers
 - 99% of tolls are paid at the time of transaction
- Courteous treatment throughout the process
- Simple resolution process via user-friendly website, email contact, or traditional call center
- Several opportunities for violators to contest
- Flexible mitigation policy with a customer-first approach.
- Treating a violator as a "potential patron"

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Simplifying Violation Resolution

Recently implemented interactive web enhancements ease violation resolution.

- Ability to add vehicle and allow back-dating to clear violations as "pay-by-plate" transactions
- "Missed-a-Toll" feature allowing transactions to be paid at toll-only
- Reopening of suspended accounts enabling customers to avoid embarrassing situations
- Setting-up of payment plans with automated payments providing self-management



Thank You

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