



Cash to Cameras

All Electronic Tolling

IBTTA
Summit on AET, Managed Lanes & Interoperability
July 21-23,2013

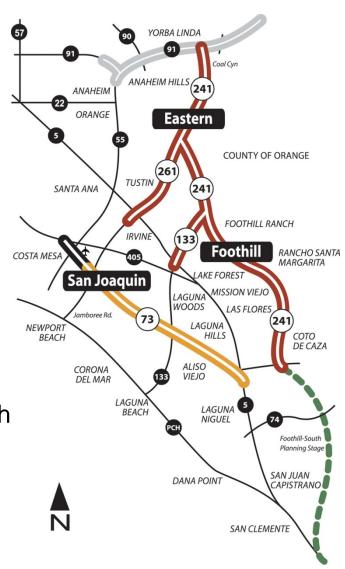
James Gallagher Chief Toll Operations Officer Transportation Corridor Agencies



The Transportation Corridor Agencies

51 miles open

- First segment opened in 1993
- Last segment opened in 1999
- Largest System of tollways in California
- 250,000 weekday trips
- \$200M annual toll revenue
- Pay with cash or electronically with FasTrak[®]
- 16 miles of the system left to complete





The Toll Roads

Corridors

- Foothill/Eastern: 4 mainline and 9 ramp plazas
- San Joaquin Hills: 1 mainline and 5 ramp plazas

FasTrak and cash lanes – 130 toll lanes

- 54 open-road toll lanes
- 76 cash lanes

Toll Collection

- Electronic 82%
- Cash 16%
- Violations 2%

All Electronic Tolling (AET)

Board approval June 2012





The AET Make-over

A New Look and Feel

- Introducing a new account type: License Plate Tolling
- Offering a non-account: Missed-A-Toll™
- Removing cash collection equipment & some toll booths
- Reducing toll collection lanes from 130 lanes to 73 lanes
- Designating truck ORT lanes at two main locations
- Designing new signs
- Adding new features to our website and mobile app
- Providing alternative payment locations



AET Conversion Timeline

Build Stage

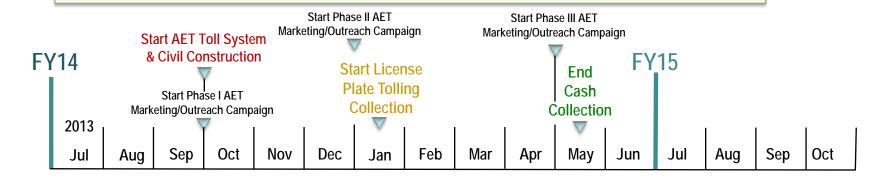
- · Final civil design and plan approved
- · Procurement & award of systems and civil contractors
- · Back office systems updates
- · Civil construction
- · Systems installation & lane /plaza testing
- · Marketing and public outreach campaign

Soft Launch Stage

- · Acceptance testing complete
- · Striping & signing
- · Rollout of new payments options concurrently with cash
- · Public outreach-media

All Electronic Tolling Stage

- Full conversion to AET/eliminating cash toll collection
- · Close & decommission plazas and ramps
- · Marketing awareness campaign
- · Traffic & revenue management and monitoring





AET Marketing Goals: Awareness and Conversion

- Introduce AET and educate on the new LPT and Missed-A-Toll payment options
- Increase the number of new FasTrak and LPT accounts
- Convert cash users and sign-up new/non-users
 - Minimize diversion of cash users



AET Messaging

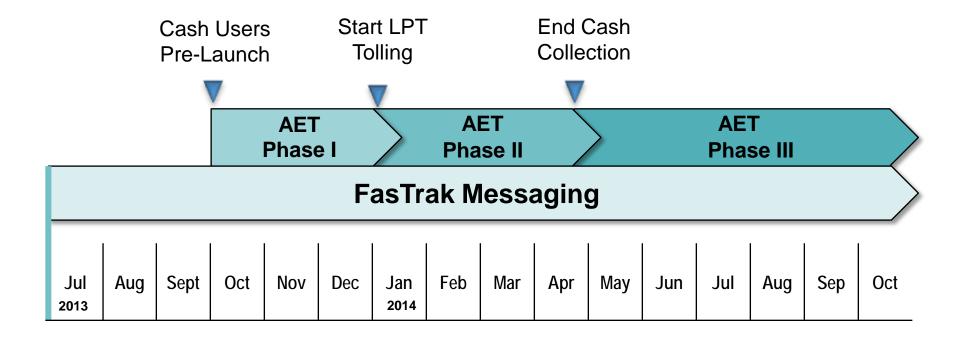
- Utilize marketing media to educate and inform cash users and non-account holders on new toll payment methods
 - Radio and traffic reports
 - Online banners and video
 - Mobile media
 - Outdoor/billboard
 - Direct mail
- Utilize communication tools to increase awareness of AET
 - Email blasts
 - "How to Drive Cashless" videos
 - On-road handouts
 - Social media
 - Website
- AET marketing and public relations plan is scheduled to launch in October 2013





3-Phased Approach to AET

- Phase I: Promote FasTrak prior to the availability of LPT
- Phase II: Convert cash customers to FasTrak or new LPT accounts
- Phase III: Awareness campaign when cash is removed





Phase I: Promote FasTrak Benefits

Early awareness targeting existing cash users

- Toll booth flyers and planter signs
- Changeable Message Signs (CMS)
- Video: introduction to AET
 - YouTube
 - Website
 - Community events
- Cash Payment Network (CPN)







Phase II: Convert Cash Users to LPT

Media blitz to educate on new Toll Accounts and to promote benefits of no stopping

- Paid media
 - Radio, online, mobile, print
- Social media
- Tourism marketing
 - Car rental, travel websites, airport and visitor bureaus
- Educational "How-to-Drive Cashless" videos
- New homeowner programs
- Event marketing





Phase III: Awareness Campaign When Cash Is Removed

- Extensive media and messaging dedicated to education on cashless tolling
 - Benefits of non-stop tolling
 - Sign-up for a FasTrak or LPT account
 - Access CPNs for the cash-preferred
 - Missed-A-Toll for violation avoidance



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General Market PR and Media Outreach

- Press releases and media coverage
- Events & promotions
 - Milestones: start of construction,
 launch of new accounts, FasTrak
 Mobile App, etc.
- Tourism outreach
- Work with elected officials on key messaging

















Hispanic Media Relations & Outreach

- Work with Southern California Hispanic press and community organizations/events to educate on AET and gain support
- Develop Spanish-language press materials and secure media coverage
 La Opinión
- Develop media events
- Support with CPN outreach
- Spanish-language spokesperson





LOS ANGELES



Takeaways

- Master Carpenter's Rule
- Bring your Board along...at least for the ride
- All Hands on Deck