# WELCOME TO CLEVELAND



Malika Reed Wilkins, PhD, APR
State Road and Tollway Authority
Georgia Regional Transportation Authority

Dr. Chris Lewis

Andrew Young School of Policy Studies

Georgia State University

Mr. Craig Bettman *Cogensia* 



### **SRTA Overview**

### The State Road & Tollway Authority (SRTA) is a statewide independent authority that:

- Operates Georgia toll facilities I-85 Express Lanes
- Operates Peach Pass Customer Service Center & Back
   Office System
- Serve as a State transportation financing arm
  - Manage ~ \$1.1B in transportation bonds
  - Issue & service toll revenue financed debt
  - Administer GTIB Program
  - Administer GO! Transit Capital Program

#### SRTA is governed by a five-member Board:

Governor (Chair)	
GDOT Commissioner	State CFO/OPB Director
Lt. Gov.'s Appointee	Speaker's Appointee





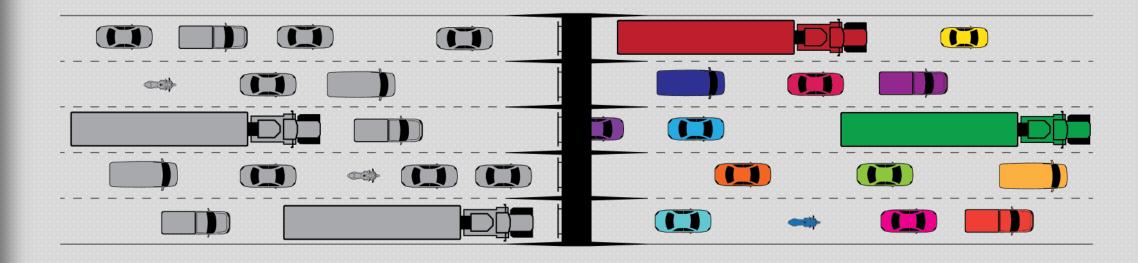
A Focus on the Customer

# **Tolling Customer Segmentation**





### Knowing your customers



- They aren't just vehicles or axles on a tollway, they are your customers
- Understand who they are and why they are your customer
- Appropriately allocate resources (marketing, communications, customer service, operations)



### Using data to understand customers

### Reasons to use data

- Develop customer intelligence
- Improve the customer experience
- Reinforce or change customer behavior
- Impress your boss
- Everybody is doing it

### Obstacles

- Privacy concerns
- Where do I start?
- It's too complicated
- It's too expensive
- We don't do things that way







# Data sources in tolling

- Tolling authority
  - Trip transaction history
    - AET or license plate images
  - Customer profile
  - Customer service data
  - Survey responses
- Consumer IntelliBase™
  - 120 million US households
  - Over 500 data elements
  - Demographics
  - Census
  - Interests and lifestyles
  - Behaviors and attitudes















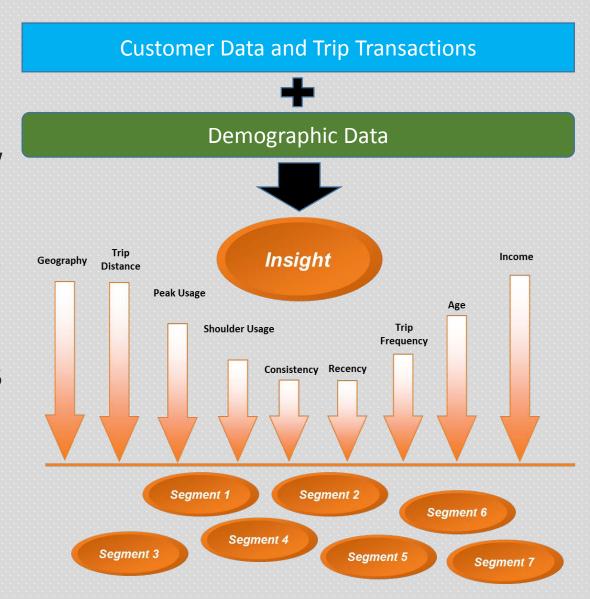




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# **Segmentation Process**

- Receive data files from the tolling authority
- Create a customer-level view
- Add in demographic data
- Analyze the data and identify customer insights
- Create data-driven segments
- Profile each segment
- Come up with catchy names for each segment





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### **Customer Segments**

#### **Frequent**

Customers: 22% % of Trips: 83% Frequency: Daily Consistency: High

Peak Customer Segments

### Infrequent

Customers: 78%
% of Trips: 17%
Frequency: Bi-Weekly
Consistency: Low

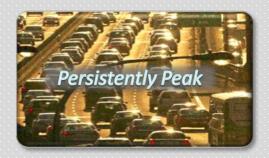
















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# Young Potential segment

#### **Key Performance Indicators**

# of Customers: 2,095 (5.7%)

14.6% of Total Trips

21.1% of Total Peak Trips

Miles Traveled: ↑4

AM Shoulder Trips: ↑↑

PM Shoulder Trips: ••

Age: ★★

Income:

Price Sensitivity:



#### Demographics

- Young and single aged below 35
- Income \$30k-\$75k
- Socially active and influential
- Top Silhouettes: New Luxury, Americana Families, Young Neighbors







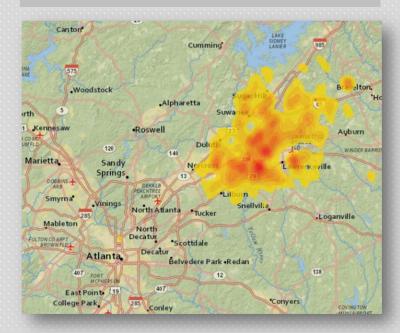
#### **Behavior Characteristics**

#### Usage

- Avg. trips/week: 4.0
- Avg. days/week: 2.5
- Avg. trip length: 8.4 miles

#### Travel Patterns

- 50% of trips occur during peak hours
- 17% of trips occur during shoulder
- 52% of days traveled using HOT Lane roundtrip





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# Young City Dwellers segment

#### **Key Performance Indicators**

# of Customers: 6,679 (18.1%)

4.1% of Total Trips

2.0% of Total Peak Trips

Miles Traveled: ★★★
AM Shoulder Trips: ★★★
PM Shoulder Trips: ★★★

# Return Trips: \*\*\*

Age: ★◆

Income: \*\*

Price Sensitivity:



#### Demographics

- Under 35, usually single
- Income below \$75k
- Bargain hunters very price sensitive and not brand loyal
- Top Silhouettes: New Luxury, Cultural Singles, Americana Families







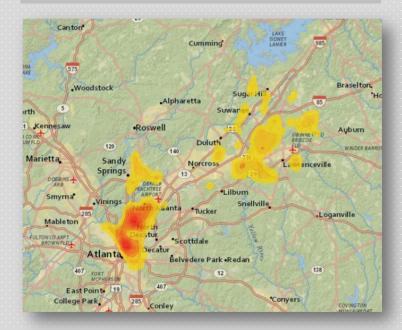
#### **Behavior Characteristics**

#### Usage

- Avg. trips/week: 0.4
- Avg. days/week: 0.3
- Avg. trip length: 8.1 miles

#### Travel Patterns

- 35% of trips occur during peak hours
- 7% of trips occur during shoulder
- 19% of days traveled using HOT Lane roundtrip





### Putting data to work for you

- 1. Identify and assess data sources
- 2. Cleanse and combine data across sources
- 3. Create a customer-level view and generate behavioral insights
- 4. Append demographic data
- 5. Segmentation and profiling
- 6. Relevant and targeted customer communications and offers
- 7. Reinforce or change customer behavior
- 8. Analyze results



# **Employee Segmentation**

A similar approach can be used to combine and analyze data to improve understanding of employee performance and engagement

- 1. Gather historical employee data
  - i. Employment data: years of service, role, title/grade, manager
  - ii. Performance data: reviews, metrics (e.g., call center)
  - iii. Survey data: employee engagement, job satisfaction, interests
- 2. Combine the data at the employee level and analyze
- 3. Create data-driven segments of differentiated groups of employees
- 4. Insights about top (and bottom) performers, employee engagement, and retention
- Relevant and targeted employee communications and programs



### PUTTING DATA TO WORK

### **MODERATOR:**

Malika Reed Wilkins, State Road & Tollway Authority

### PANEL:

Christine Lewis, Georgia State University Craig Bettmann, Cognesia



# REFRESHMENT BREAK

**NEXT UP: Break-out Sessions** 

ORCHID EAST Putting Data to Work: Customer Surveys & Focus Groups

CALYPSO Happy Employees Will Improve your Bottom Line

