

SEPTEMBER 15-17, 2024



SEVILLE, SPAIN

Global Tolling Summit

HOSTED BY



IN PARTNERSHIP WITH



Welcome to Seville



Welcome to Seville and IBTTA's 2024 Global Tolling Summit. We're glad you're here!

Several years ago I attended a conference in which one of the speakers said, "We're not in the toll business. We're not in the transportation business. No. We're in the freedom business."

I like that statement because our industry has a lot to do with advancing freedom. This year, I chose the theme "Advancing Global Tolling Solutions" because the members of IBTTA are all about advancing mobility – an important freedom. We're also focused on eliminating the harmful externalities that reduce our freedom – externalities like crashes, congestion, and global climate change.

During this summit, we will address those issues head on with sessions that focus on Improving Road Safety, Enhancing the Customer Experience, Green Mobility and Sustainability, and much more.

A summit like this is the work of many individuals and groups. I would like to give special thanks to the meeting planning group led by María Moreno of SEOPAN and Pedro Bento of Milligan Partners. Thanks also to the IBTTA staff, our hosts from SEOPAN and our partners at ASECAP, and all the speakers and moderators. Together, they have organized a world-class experience designed to inspire, educate, and foster meaningful connections.

I am honored to have had the chance to serve as your President this year. During this summit, I look forward to meeting with each of you and hope you'll take full advantage of the opportunities to network, learn, and grow.

Warm regards,

A handwritten signature in blue ink, appearing to read "Bill Halkias". The signature is fluid and cursive.

Bill M. Halkias, PE, F.ASCE, F.ITE
IBTTA President
President Emeritus
HELLASTRON (Hellenic Association of Toll Roads Network)
Athens, Greece

About IBTTA



The International Bridge, Tunnel and Turnpike Association (IBTTA) is the worldwide association for the owners and operators of toll facilities and the businesses that serve them. Founded in 1932, IBTTA has members in 20 countries on six continents. Through advocacy, thought leadership and education, members are implementing state-of-the-art, innovative user-based transportation financing solutions to address the critical infrastructure challenges of the 21st Century. www.ibtta.org



Hotel Information

Meliá Sevilla
Calle Dr. Pedro de Castro, 1
Seville, Spain
Phone: +(34) 954 42 15 11

Event FAQs

BADGES: Badges are required to gain entry into all sessions, meal functions and events.

CERTIFICATION/PROFESSIONAL DEVELOPMENT HOURS: IBTTA recognizes the need for professional engineers and planning professionals to demonstrate continuing professional competency in their respective fields by earning certification maintenance (CM) credit or professional development units (PDU). IBTTA will provide interested attendees with a certificate of attendance following the conference.

CODE OF CONDUCT: IBTTA is committed to the principles of diversity, inclusion, integrity, civility, and respect in all of our activities. View the full Code of Conduct at: www.ibtta.org/conduct.

COMPETING EVENTS: It is against IBTTA policy for other organizations to schedule events or meetings during the program.

CONSIDERATIONS: During the meeting, please silence all cellular phones and take side conversations outside of the room.

DRESS: Business or business casual is encouraged for all sessions unless otherwise noted. The Monday evening event is cocktail attire.

IBTTA APP:



Scan the QR code with your smartphone to download the IBTTA app



MEDIA: Credentialed members of the media are permitted to attend meeting sessions only, but must be registered and have a badge.

MEMBER PUBLICATIONS AND COLLATERAL: All members of IBTTA are welcome to place their publications in the registration area.

PRESENTATIONS AND VIDEO RECORDINGS: All sessions will be recorded unless otherwise noted. Presentations and recordings are available to IBTTA members at www.ibtta.org/past-events.

REGISTRATION FEES AND EVENT TICKETS: Delegate and Speaker fees include all meals, functions and sessions. Check with the registration desk to see if guest tickets are available for evening or other events.

SATISFACTION SURVEY: Help IBTTA improve future meetings by completing the survey that will be emailed to you following the conference.

SOLD OUT EVENTS: If you are interested in attending an event that's listed as "sold out," check with the registration desk for possible "day-of" availability.

SPECIAL ACCOMMODATIONS: If you need special accommodations to fully participate in IBTTA events, please notify the staff at the IBTTA registration desk.

SPONSOR/EXHIBITOR INFORMATION: Please support our generous sponsors and exhibitors by reviewing the Sponsor and Exhibitor section of this program and spending time in the Exhibit Hall.



Meeting Wi-Fi

Network Name: SEVILLA

Password: MELIA


Planners, Host Agency & Partner Organization

Chief Meeting Organizers



María Moreno
Contracting, Technical and
International Affairs Director, SEOPAN
Madrid, Spain



 **Pedro Bento**
Director of Toll Systems and Business
Development, Milligan Partners
Dallas, TX, USA

Host Agency



SEOPAN, Association of Infrastructure Construction Companies and Concessionaires, was created in 1957 with the objective of actively promoting investment in infrastructure and the promotion of public-private collaboration projects as decisive elements for competitiveness and economic growth in Spain.

In 2014 it merged its activities with ASETA (Association of Spanish Highway, Tunnel, Bridge and Toll Road Concessionaire Companies) and ATTA (Technological Association for Water Treatment) to take advantage of synergies, enhance the defense of its members, expand its national activity and international and gain representation.

The organization has 37 full members dedicated to the construction and management of public infrastructure through concessions. Six of them are listed on the Madrid Stock Exchange. Together, the associates represent a production volume close to 86,000 million euros, providing employment to more than 330,000 people.

The purposes of SEOPAN are to promote and defend private initiative, the market economy and freedom of enterprise in the construction sector, infrastructure concessions and water technology, and the protection of the common interests of its members before public administrations, institutions and society, in addition to its representation before all of them, both in Spain and abroad. Learn more at www.seopan.es.

Partner Organization



The European Road network represents the backbone of efficient movement of goods and people around Europe. It is built, operated, maintained, and repaired with a long-term vision that ensures that the highest quality standards are reached.

ASECAP - Association Européenne des Concessionnaires d'Autoroutes et d'Ouvrages à Péage - is the European Association of Operators of Toll Road Infrastructures. The ASECAP network comprises more than 81,000 km of toll motorways, bridges and tunnels across 18 member countries (Austria, Croatia, Denmark, France, Germany, Greece, Hungary, Ireland, Italy, Morocco, the Netherlands, Poland, Portugal, Serbia, the Slovak Republic, Slovenia, Spain and Turkey) and managed by 125 companies. Furthermore, ASECAP has an Industry Group Partner, KAPSCH. Learn more www.asecap.com.





Download the IBTTA mobile app, where you'll find descriptions of the sessions, speaker bios and more.

Pre-Events in Madrid, Spain

Friday, September 13, 2024

10:30am - 6:30pm

TECHNICAL TOUR

Bus departs from the Ministerio de Transportes, Infraestructura y Movilidad Sostenible P.º de la Castellana, 67, Chamberí, 28046 Madrid, Spain.

MADRID: TOUR OF THE GUADARRAMA TUNNELS + A VISIT TO SEGOVIA WITH A SPECIAL LOCAL LUNCH



This is a full-day tour in a beautiful part of Spain. The tour will begin at the Tunnels and then continue to Segovia. Hear from the tunnel staff on the reversible tube, operations of the control center and learn

about the unique lighting, ventilation and fire protection systems in the evacuation galleries. Afterwards, join your fellow attendees for a traditional lunch at the famous Restaurante José María. After lunch, enjoy a quick city tour of Segovia before we head back to Madrid.

Sponsored by abertis

Saturday, September 14, 2024

2:00pm - 6:40pm

TECHNICAL TOUR AND TRIP TO SEVILLE

Atocha Railway Station: Pl. del Emperador Carlos V, Arganzuela, 28045 Madrid, Spain.

Meet at the Jardín Tropical, inside the Station, at the Sculpture of the Traveler. Enter the building by the Puerta de Méndez Álvaro.

VISIT OF ATOCHA RAILWAY STATION FROM MADRID TO SEVILLE



Attendees heading to Seville on the high-speed train can join the group at 2:00pm for a visit of the Atocha Railway Station. The nineteenth century station has undergone multiple renovations and extensions and is currently the busiest station in the country with the highest number of

annual passengers. ADIF, the state-owned enterprise under the Spanish Ministry of Transport and Sustainable Mobility, will be our tour guide through the station's operations.

Conference in Seville, Spain

Sunday, September 15, 2024

8:30am - 3:30pm

TECHNICAL TOUR

Meet in the hotel lobby at 8:15am for the City Tour, and 10:15am for the Technical Tour. Bus leaves at 8:30am and 10:30am.

SEVILLE: CITY TOUR + TECHNICAL TOUR + LUNCH



All city tour participants will depart the hotel with an experienced tour guide who will lead us through the city, stopping at important landmarks and providing insights for further exploration on your own.



After the city tour, participants can choose:

- Proceed to the technical tour (if you signed up for it), to visit the Centenario Bridge (with the Highways General Directorate), followed by the Traffic Management Center (with the Traffic General Directorate).
- Continue exploring Seville independently.
- Either way, we'll all meet at Casa Ozama (Av. de la Borbolla, 59) at 1:30 pm to relax and enjoy lunch together.

Sponsored by indra

11:00am - 5:00pm

SET-UP

Nervion-Arenal

EXHIBITOR SET-UP

6:00pm - 7:30pm

RECEPTION

Nervion-Arenal

WELCOME RECEPTION WITH EXHIBITORS

Agenda

Monday, September 16, 2024

For guests staying in hotel, breakfast is served in the hotel restaurant and included in your room fee.

7:30am - 5:30pm

REGISTRATION

Nervion-Arenal Foyer

8:30am - 9:00am

GENERAL SESSION

Santa Cruz

OPENING REMARKS

Patrick Jones, Executive Director and CEO, International Bridge, Tunnel and Turnpike Association, Washington, DC, USA

Bill Halkias, PE, F. ASCE, F. ITE, President Emeritus, HELLASTRON (Hellenic Association of Toll Roads Network) and IBTTA President, Athens, Greece

Partner Remarks


Marta Serrano Balbuena, General Secretary of Land Transport, Ministry of Transport and Sustainable Mobility, Spanish Ministry of Transportation, Madrid, Spain

Host Agency Recognition

Julián Núñez, President, SEOPAN (Asociación de Empresas Constructoras y Concesionarias de Infraestructuras), Madrid, Spain

CMO Recognition

María Moreno, Contracting, Technical and International Affairs Director, SEOPAN, Madrid, Spain

 **Pedro Bento**, Director of Toll Systems and Business Development, Milligan Partners, Dallas, TX, USA

9:00am - 10:30am

GENERAL SESSION

Santa Cruz

BIG, IMPORTANT, INNOVATIVE PROJECTS FROM AROUND THE WORLD

This session explores big, important, and pioneering tolling and ITS projects from around the world, focusing on innovative systems and technologies for toll collection and cross-border ITS solutions. Presentations will focus on efficiency, technological advances, decarbonization, road safety and congestion. Takeaways include measurable benefits and transformative impacts.

MODERATOR: Norbert Schindler, CEO, GNSS Consulting, SPRUCE (Specialists Providing Road User Charging Expertise), Vienna, Austria

Implementation and Perspectives of the 1st Free Flow in Brazil, an Experiment in a Sandbox Environment

Fernando Feitosa, Road Regulation Manager, Agência Nacional de Transportes Terrestres do Brasil, Brasília, Brazil **AND André Roriz Barbo**, Manager, Agência Nacional de Transportes Terrestres do Brasil, Brasília, Brazil

Satellite-Based MLFF Tolling in Indonesia to Replace the Toll Booths

Zoltán Varga, CEO, ROATEX LTD. Zrt, Budapest, Hungary

Tolling at 4,000 Meters: Innovations and Challenges on the Peru Central Highway

Silmara De Assis E Silva, Ph.D., PMO VÍAS Director (Egis-SETEC), Lima, Peru **AND Jose Maria Llorente Galean**, Work Winning Director, Ineco, Madrid, Spain

MATIS: A Cross-Border European Project for a More Sustainable, Safer and Resilient Road

Alessandra Pipitone Federico, Director of Legal and International Affairs, Association Professionnelle Autoroutes et Ouvrages à Péage, Paris, France

10:30am - 11:00am

BREAK

Nervion-Arenal

REFRESHMENT BREAK WITH EXHIBITORS

Agenda

MONDAY, continued

11:00am - 12:30pm

GENERAL SESSION

Santa Cruz

FRONTIERS OF INNOVATION – EXPLORING EMERGING TECHNOLOGIES SHAPING TOMORROW

This session explores groundbreaking technologies reshaping the tolling industry, from artificial intelligence and machine learning to ESG applications. Topics include emission reductions and reporting, safety innovations, enforcement efficiency, regional variations in enforcement, and revenue collection technologies.

MODERATOR: Jeffrey Dailey, P.E., Assistant Executive Director, North Texas Tollway Authority, Plano, TX, USA

Mobile Tolling, a Smartphone-Centric User Experience

Miguel Melchor Garcia, Head of Urban Mobility, Emovis, Westbury, NY, USA

Transforming Toll Road Operations – ‘The Digital Way’

Deepak Kumar Lamba, Center of Excellence Manager, ROADIS Transportation Holding S.L.U., Madrid, Spain

Evolution of Road Pricing Technology: How the Current Toll Ecosystem Can Incorporate V2X Technology for Electronic Toll Collection

Rodrigo Castiñeira, Head of Innovation at Mobility, Indra, Madrid, Spain

AND Drew Van Duren, Director Technical Standards Qualcomm, San Diego, CA, USA

Digital Delivery Strategy in the A465 Highway in Wales: Integration BIM-GIS Through the Project Lifecycle

Juan Ramon Mena Clemot, BIM Manager, FCC Construction, Madrid, Spain

Mercury: An Innovative Program for the Digitalization of Infrastructure Along the Italian Highways

Domenico Zagari, MERCURY – Smart Sustainable Mobility and Strategic Partnership – Program Manager, Autostrade per l'Italia, Roma, Italy

Artificial Intelligence (AI) Use Cases for the Tolling & Transportation Industry

 Richard Jaramillo, Chief Operating Officer, Maryland Transportation Authority, Baltimore, MD, USA **AND**  Rafael Hernandez, MBA, Vice President and National Practice Leader of Tolling Solutions, IntelliRoad, a division of Kyra Solutions, Lakeland, FL, USA

12:30pm - 1:30pm

LUNCH

Hotel Restaurant Mosaico

1:30pm - 2:00pm

DESSERT AND COFFEE WITH EXHIBITORS

Nervion-Arenal

2:00pm - 3:30pm

GENERAL SESSION


Santa Cruz

A GLOBAL PERSPECTIVE ON IMPROVING ROAD SAFETY

This session emphasizes the tolling industry's commitment to road safety, featuring insights from operators, partners, and experts worldwide. Presentations will explore ways to advance Vision Zero and Project EDWARD goals collaboratively.

MODERATOR: Bill Halkias, PE, F. ASCE, F. ITE, President Emeritus, HELLASTRON (Hellenic Association of Toll Roads Network), Athens, Greece

Holistic Approach to Road Safety Management – The Case of Aegean Motorway

 Dimitrios Mandalozis, Chief Operations Officer, AEGEAN MOTORWAY S.A., Larissa, Greece

Ways to Advance Vision Zero

Cristina Zamorano, Road Safety Manager, Abertis Infraestructuras, Madrid, Spain

Driving Forward: Harnessing AI and Data Analytics

Michael Vardi, Co-founder and Chief Business Officer, Valerann, London, United Kingdom

Connectivity and Safety, Deploying Smart Work Zones

Juan Miguel Martinez Santos, Innovation and Solutions Architect, Openvia by Globalvia, Madrid, Spain

#(S)heWorks #Icare: European Motorway Safety Day Awareness Campaign

Olivier Quoy, CEO, Atlandes, Pessac, France

The 4.0 Evolution of Highway Green Maintenance as an Element of Increased Safety for Operators and Users

Valerio Molinari, Majority Shareholder, ECOGEST S.p.A., Cotignola, Italy

3:30pm - 4:00pm

BREAK

Nervion-Arenal

REFRESHMENT BREAK WITH EXHIBITORS

Agenda

4:00pm - 5:30pm

GENERAL SESSION


Santa Cruz

THE EVOLUTION OF RUC AND ROAD USAGE CHARGING

This session focuses on road pricing technology and its potential for widespread implementation on public road networks. Topics will cover items such as placing road users at the center of pricing, driver acceptance of the 'user pays' principle, value-added services, and supporting alternative mobility options.

MODERATOR: **Joi Dean**, Chief Executive Officer, Richmond Metropolitan Transportation Authority, Richmond, VA, USA

K.I.S.S. RUC Goodbye

 **Andrew Peppard**, Vice President, National Practice Lead – Tolling, Kapsch TrafficCom, Austin, TX, USA

Road Usage Charging Trends in the US from the Lens of RUC programs in Oregon and Utah

Frederic Charlier, CEO, ClearRoad, New York, NY, USA

Can Generalization of Distance-Based RUC in Europe be Linked to New Road/Motorway Concessions and PPPs?

Ansgar Kauf, Senior Expert, SPRUCE (Specialists Providing Road User Charging Expertise), Geneva, Switzerland

Satelite: A Smart Mobility Solution for Road User Charging

Lorena Cuadrado Anibarro, Head of Technical Department for Europe and New Markets, Cintra Infraestructuras, S.A., Madrid, Spain

Making RUC Work

Steinar Furan, Global Director BID, Q-Free Norge AS, Trondheim, Norway

7:15pm - 11:00pm

EVENING EVENT

Las Setas: Pl. de la Encarnación, s/n, Casco Antiguo, 41003 Sevilla, Spain

Event will take place in Metropol (rooftop at Las Setas). Buses leave at 7:15pm from the hotel lobby.

DINNER & FLAMENCO SHOW AT LAS SETAS

(Open to all attendees)

Dress: Cocktail

Sponsored by  **seopan**
Asociación de Empresas Constructoras
y Concesionarias de Infraestructuras



Tuesday, September 17, 2024

For guests staying in hotel, breakfast is served in the hotel restaurant and included in your room fee.

7:30am - 2:00pm

REGISTRATION

Nervion-Arenal Foyer

8:30am - 9:00am

GENERAL SESSION

Santa Cruz

OPENING REMARKS

James Hofmann, Executive Director and CEO, North Texas Tollway Authority and IBTTA First Vice President, Plano, TX, USA


9:00am - 10:30am

GENERAL SESSION

Santa Cruz

ENHANCING THE CUSTOMER EXPERIENCE & DELIVERING A SUPERIOR RIDE

This session will look at enhancing the customer experience on toll roads through efficiency, safety, aesthetics, and incentives. Topics include safety investments, efficiency measures, aesthetics improvements, KPIs/KPMs for infrastructure, and the impact of frequent rider discounts on customer loyalty.

MODERATOR:  **Amy Lettelleir**, General Counsel, Tampa-Hillsborough Expressway Authority, Tampa, FL, USA

The Toll Booths of a New Era

Claudia Eder, Managing Director, ASFINAG, Wien, Austria

Customer Centricity & New Digital Services

Gregorio Moretti, Communication & Marketing Director, Autostrade per l'Italia, Rome, Italy

How the Tolling Industry Must Evolve to Meet the Needs of the Modern Driver & How Emerging Technology Can Maximize Toll Revenue While Reducing Driver Costs

Lawrence Mulligan, Chief Executive Officer, Carma Technology Corporation, Austin, TX, USA

Ascendi's Dedication to Improving Customer Experience

Isabel Silva, Técnico Especializado de Marketing, Ascendi Operação e Manutenção, S.A., Porto, Portugal

Transforming the Customer Journey in Illinois

Martin Malone, Transformation Excellence Lead, Accenture, Downers Grove, IL, USA

10:30am - 11:00am

BREAK

Nervion-Arenal

REFRESHMENT BREAK WITH EXHIBITORS

Agenda

TUESDAY, continued

11:00am - 12:30pm

GENERAL SESSION

Santa Cruz

GREEN MOBILITY AND SUSTAINABILITY/RESILIENCE

This session explores the intersection of Europe's carbon neutrality goals, the rise of alternative fuel vehicles, and the potential impact on road funding. Topics cover balancing policy objectives with evolving technologies and human behavior to achieve carbon neutrality by 2050.

MODERATOR: Nina Elter, Founder & CEO, NEWROAD Consulting UG, SPRUCE (Specialists Providing Road User Charging Expertise), Heimbuchenthal, Bavaria, Germany

How Does Sustainability Drive Value in the Road Concessions Industry, and How Can We Position Projects for Sustainability and Value?

Brendan Cuddihy, MEng, MIEMA, CEnv, Technical Director | ESG Leader, Infrata, London, United Kingdom


Milano Green Door

Matteo De Padova, New Project Engineer, Milano Serravalle-Milano Tangenziali S.p.A., Assago, Lombardia, Italy **AND Fabio Paudice**, New Project Engineer, Milano Serravalle-Milano Tangenziali S.p.A., Assago, Lombardia, Italy

Revolutionizing Sustainability: How Smartphones Promote Eco-Friendly Practices

Mike Papineau, CEO, RideFlag Technologies, Inc., Mississauga, ON, Canada

Video Tolling: An Advanced Solution Improving User Experience and Achieving Best Tolling Processes

 **Paolo Guarnieri**, Head of Business Development, Movyon S.p.A., Rome, Italy

RUC and Sustainability Objectives are not Mutually Exclusive

John Davis, Commercial Director, ViaPlus, Dublin, Ireland

12:30pm - 1:30pm

LUNCH

Hotel Restaurant Mosaico

1:30pm - 2:00pm

DESSERT AND COFFEE WITH EXHIBITORS

Nervion-Arenal

2:00pm - 3:30pm

GENERAL SESSION

Santa Cruz

FINANCE - THE END OF TOLL MOTORWAY CONCESSIONS: WHAT'S NEXT?

This session examines the evolving role of tolling from infrastructure financing to demand management. Ideas explored include what happens when tolling concessions expire, the future of toll road concessions, and potential replacements. Presentation topics include strategies for sustainable financing models, the future of toll motorway concessions, and ensuring returns on investment amid shifting transport policies.

MODERATOR: Steve Phillips, Secretary-General, Conference of European Directors of Roads (CEDR), Brussels, Belgium

How to Finance Mobility When Concessions Come to Their Terms

Christophe Boutin, Executive Director, ASFA (Association Professionnelle Autoroutes et Ouvrages à Péage), Paris, France

Conceptual Framework for Analysis on How to Anticipate the End of Motorway Concessions

Lionel Clement, President/Consultant Principal, Transae, SPRUCE (Specialists Providing Road User Charging Expertise), Lyon, France


New Prospects for the Renewal of Motorway Concessions

Emmanuel Grandserre, Senior Partner, 4icom, Paris, France

The End of Toll Concessions in Spain - Impacts and Opportunities

Bruno de la Fuente, Director of Concessions, Economy and Studies, SEOPAN (Asociación de Empresas Constructoras y Concesionarias de Infraestructuras), Madrid, Spain

Preparing for the End

 **Thania Dhoogra**, Chief Operating Officer, N3 Toll Concession (RF) Proprietary Limited, Irene, South Africa

End of PPPs and the Beginning of Next Generation RUC: An Irish Experience

Sarah Maddock, Programme Delivery Manager - Tolling, Transport Infrastructure Ireland, Dublin, Ireland

3:30pm

ADJOURN

BRINGING THE TOLLING INDUSTRY'S BEST TO EXPLORE AND INNOVATE

2024

Fall Board of Directors & Committee Meetings

October 25-26, 2024 | Cleveland, OH

92nd Annual Meeting & Exhibition

October 26-29, 2024 | Cleveland, OH
www.ibtta.org/cleveland



For more details, visit:
www.ibtta.org/events

2025

Winter Board of Directors & Committee Meetings

January 15-17, 2025 | Coral Gables, FL

Leadership Academy

February 2-7, 2025 | Washington, DC

Technology Summit

March 22-25, 2025 | Dallas, TX

Finance & Road Usage Charging Summit

April 27-29, 2025 | Oklahoma City, OK

Communications, HR & Legal Workshop

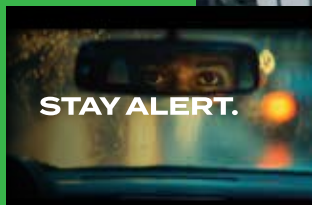
June 1-3, 2025 | Portland, OR

Maintenance, Engineering & Roadway Operations Workshop

July 26-29, 2025 | Detroit, MI

93rd Annual Meeting & Exhibition

October 11-14, 2025 | Denver, CO



THE LITTLE THINGS ADD UP.

It can wait. Let's all arrive safely by keeping distractions away.

Join us at ibtta.org/besafetogether

BESAFETOGETHER

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A-to-Be

By **Brisa Group**

A-to-Be develops and deploys advanced tolling and mobility solutions across global transportation markets, in partnership with our clients to meet their individual needs. Part of Brisa Group, the largest private road operator in Portugal, and with its U.S. headquarters near Chicago, A-to-Be is an international company with solutions deployed across multiple states, countries, and continents. For over 40 years, A-to-Be has provided leading end-to-end tolling solutions, from the roadside to the backoffice and for all tolling modes, including RUC. With billions of annual transactions and millions of travelers using our systems internationally, we build innovative solutions, with exciting research lines. Mobility solutions, made together.
www.a-to-be.com

accenture

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www.accenture.com/us-en/industries/automotive/tolling

ARCADIS

Arcadis, formerly known as IBI Group, is a global leader in the delivery of sustainable design, engineering, and consultancy solutions for natural and built assets. Together, with over 35,000 passionate thinkers, designers, and engineers across 70 countries, the combined strength of Arcadis provides unprecedented opportunities to offer new client solutions, while defining the infrastructure and cities of tomorrow. Our digitally driven expertise will transform our industries and provide our clients with innovative, future-focused technology-enabled solutions alongside human-centric design excellence. We are committed to improving the quality of life for our clients, people and partners and the communities we all serve. Enabling a connected future with innovative, integrated, data-driven solutions.
www.arcadis.com

AtkinsRéalis

AtkinsRéalis, a global engineering firm, serves public and private clients in planning, developing, designing, building, managing, operating and maintaining tolling infrastructure. With a team of over 4,000 US based Subject Matter Experts and over five decades of experience, we bring unmatched expertise to every project. Our clients benefit from the proven project development, innovative delivery, engineering, mobility solutions cutting-edge toll technology, resiliency/sustainability and toll audit and revenue assurance consulting expertise we bring. Having guided the majority of US toll operators serving clients worldwide, we integrate innovation across all tolling aspects, including revenue collection systems, back-office operations, express lanes, and interoperability. As a trusted partner, AtkinsRéalis leverages data insights to efficiently operate complex managed lane networks and enables smooth transitions to seamless electronic systems, empowering transportation agencies globally to deliver successful projects that drive economic growth. AtkinsRéalis is committed to engineering a better future for our planet and its people.
www.atkinsrealis.com



Bestpass is a comprehensive payment platform provider and leader in toll management solutions for commercial fleets of all shapes and sizes. We ensure data accuracy, consolidate payments, and save users time and money. Founded in 2001 by truckers for truckers, we are a trusted partner on the road and in the back office for customers and tolling authorities.
www.bestpass.com

BLISSWAY

BLISSWAY provides next-generation roadside tolling infrastructure deployable in weeks and at zero upfront cost to agencies.
www.blissway.com

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Emovis is Abertis' competence center specialized in the implementation of technology platforms and operation services for intelligent mobility in urban and interurban environments operating across United States, Latin America, UK, Europe and Asia. As the competence center for Abertis, a worldwide leading concessionaire, we look to bring the quality and efficiency demanded by Abertis to public sector transportation agencies. We offer state-of-the-art toll-based mobility solutions and associated services that address a multitude of challenges: Back Office Systems: Roadside Systems, Operational Back Office, Commercial Back Office; Road Usage Charging Mileage Reporting Options, Trip Building, Map Matching; Urban Mobility: Low Emission Zones, Congestion Charging and Moving Enforcement; Next Generation Customer Service: Innovation and Customer Experience. With over 40 years' experience and over 700 employees in 10 countries, we are trusted partners to Authorities and Tolling agencies across the world. www.emovis.com



For over 100 years, Gannett Fleming has shaped transportation infrastructure, connecting people and communities around the world. We provide clients with extensive transportation advisory, planning, design, and construction management services. With an eye on innovative strategies to improve systems and financial sustainability, Gannett Fleming works with clients to address today's challenges and advance future mobility. With expertise in tolling and other pricing systems, we help define, deliver and test electronic, open-road, variable and dynamic systems. Additionally, our concepts and solutions help reduce administrative burden, accelerate projects, provide a single point of responsibility, and, in some cases, achieve faster revenue collection for owners. Gannett Fleming's entire team works together to deliver excellence to every project, every day. www.gannettfleming.com

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HNTB Corporation provides more than 50 specialized services to the tolling industry, ranging from financial planning and analysis to operations and management and priced managed lanes, networks and corridors which are growing in popularity across the country. The firm has assembled a team of internationally recognized experts to help transportation agencies achieve a balance among design, technological, operational, budgetary, scheduling and aesthetic concerns — ensuring toll programs are safe, compatible and economical for the communities they serve. Services can be tailored to support all toll organizations — from start-ups to emerging and mature programs. HNTB, providing more than a century of infrastructure solutions, is proud to serve as the No. 1 consultant to toll authorities, agencies and their partners across the United States of America. www.hntb.com

indra

Indra is a world-leading technology company, with more than 56,000 employees in 140+ countries. In 2023 Indra earned \$4.7B in revenue and invested ~403M in R&D. Indra provides advanced mobility solutions for tolling, traffic, infrastructure, transit, railways, ports, and airports through its end-to-end Mova solution suite, the synthesis of 30+ years of cutting-edge technology adoption. As a leading R&D investor, Indra brings multi-disciplinary innovation into comprehensive road usage charging (tolling, distance-based, video occupancy detection, congestion pricing and low emissions zones), multimodal back office, traffic management systems, ITS, and CAV solutions adaptive to changing customer requirements. Indra deployed its first roadside tolling system in 1997 and has since installed more than 3000 toll lanes in more than 20 countries. Our most recent delivery of an integrated all-overhead tolling, video-occupancy detection, ATMS and ITS for a managed lanes, with C-V2X infrastructure and CAV cloud analytics and communications platform, is considered one-of-a-kind. www.indracompany.com



IntelliRoad is a division of Kyra solutions delivering the next generation of roadway and tolling management software. We are a company focused on service and the desire to do good. Technology provides us the mechanism to build solutions that make meaningful, sustaining contributions to society while saving effort, resources, and lives. Our best-in-class solution, IntelliManage, future-proofs a government's transportation system while leveraging their existing infrastructure investments. It is a next-generation operational back-office solution that maximizes revenue recognition, improves customer service, and saves on operating costs. As experts in the tolling industry, we have a longstanding history of being more than just a solutions provider for our clients. We are their trusted partner. www.intelliroad.io

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Kapsch TrafficCom is a globally renowned provider of transportation solutions for sustainable mobility. With 130 years of experience, our proven, operational, and innovative solutions for Tolling, Traffic Management, Demand/Congestion Management, Mobile Tolling, Road User Charging and Connected Vehicles enable us to deliver modern, market-focused technologies able to contribute to a healthier world without traffic congestion. Kapsch covers the entire value chain of our customers from Components, D&B, Roadside and Back Office operations of these vital systems. Kapsch continually invests in the future of our industry by tackling the latest challenges posed by our customers, like deploying the first stereoscopic vehicle detection and classification system or providing more than 100 million tolling transponders all while launching a mobile tolling application with guaranteed revenue for tolling agencies. Kapsch is ready for the future of transportation revenue collection. Led from Atlanta Georgia, our team sets the standard for today's and tomorrow's tolling solutions. www.kapsch.net

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Michael Baker International is a leading provider of engineering and consulting services, including design, planning, architectural, environmental, construction and program management. The company provides its comprehensive range of services and solutions to support U.S. federal, state and municipal governments, foreign allied governments, and a wide range of commercial clients. Michael Baker understands the time constraints of toll clients, with a proven track record of providing General Consulting Engineering and Managed Lane design services by consistently delivering high-end, professional engineering and integrated management solutions. Michael Baker's experience with tollway systems, including HOV and HOT, encompasses the planning, design, and construction of new and rehabilitated tollway systems and elements, including highways, bridges, Intelligent Transportation Systems (ITS), connected and autonomous vehicles, and communication systems. www.mbakerial.com



Milligan Partners is a creative team of technologists and management consultants. We make a positive impact through teamwork and innovation. With integrity and a holistic approach to problem solving, we help our clients design solutions that improve their operations and allow them to better navigate the challenges of tomorrow. Our work focuses on the public sector and transportation services. www.milliganpartners.com

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PrePass® is the only integrated weigh station bypass and electronic toll payment platform in North America. PrePass enables safe and compliant motor carriers to bypass weigh stations at highway speeds. PrePass also offers toll and bypass customers a single, consolidated invoice for all services and all tolls for all trucks. The PrePass nationwide toll network covers every major toll agency from coast to coast. Our system automatically minimizes toll costs by reducing violations, fraudulent charges, and more with instant alerts when suspicious activity occurs. Our team will even handle toll disputes for you. Maybe that's why more than 750,000 commercial vehicles from 77,000 fleets trust PrePass to save them time, fuel, and money. www.prepass.com



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STAR Systems International is a global leader in Automatic Vehicle Identification (AVI) Technologies. Our primary focus is to deliver top-of-the-line transponders, readers, and professional consulting services for Smart City Initiatives. Our expertise lies in a wide range of applications, including Electronic Tolling (ETC), Congestion/Road Use Charging, Electronic Vehicle Registration (EVR), Express/HOT Lane, Fleet Management, Parking, and Secure Access Control. At STAR Systems, we are driven by a customer-centric approach. Our goal is to ensure the success of our customers by leveraging our technical expertise and implementation experience. Guided by three core principles—Outstanding People, Innovative Products, and Service Excellence—we strive to advance Smart City Technologies and contribute to the long-term growth of the AVI industry. www.star-int.net



TransCore provides fully engineered transportation solutions for Tolling and Traffic Management systems. A pioneer in tolling, we provide full-scale services to 8 of 10 of the largest U.S. toll agencies and were selected to design and deploy the first Congestion Pricing System in the North America. Our flagship Infinity Digital Lane System® is a complete roadside toll collection solution, and our Integrity Back Office system combines advanced financial management software with 30 years of proven customer service excellence. We design and deploy ITS traffic management systems for agencies across North America, and currently manage more than 30,000 intersections worldwide. Additionally, since developing RFID applications for transportation in the 1980s, our RFID solutions have evolved to provide secure identification for airports, hospitals, parking garages, toll roads, and rail. www.transcore.com

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Verra Mobility serves the world's largest commercial fleets and rental car companies to manage tolling transactions and violations for millions of vehicles. A leading provider of connected systems, Verra Mobility processes millions of transactions each year through connectivity with more than 55 individual tolling authorities and more than 450 issuing authorities. Verra Mobility also fosters the development of safe cities, partnering with law enforcement agencies, transportation departments and school districts across North America operating thousands of red-light, speed, bus lane and school bus stop arm safety cameras. www.verramobility.com



ViaPlus is a global mobility company in the Intelligent Transportation Systems (ITS) market, specializing in revenue and services management solutions for the transportation industry. Our customer operations, data analytics, and full-featured single-account back office technology facilitate the high-volume transactions required for seamless multimodal mobility. As a VINCI Highways subsidiary, we are committed to technical innovation and to promoting a positive mobility experience for all. ViaPlus is the combined product of TollPlus and Cofiroute USA, which merged in April 2023. www.viaplus.com



WSP USA is the U.S. operating company of WSP, one of the world's leading engineering, environment and professional services firms. Recognized in 2023 on TIME's list of the world's best companies and Fortune's Change the World list, WSP is driving social impact and commitment to ESG. WSP in the U.S. brings together engineers, planners, technical experts, strategic advisors and construction management professionals who are dedicated to collaborate in the best interests of serving local communities. WSP designs lasting solutions in the buildings, transportation, energy, water and environment markets. With approximately 14,000 employees in 300 offices across the U.S., WSP partners with its clients to help communities prosper. www.wsp.com

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Ascendi manages infrastructure assets and provides toll collection and operation & maintenance services. It's a leading player in the asset management sector, with majority stakes in 6 road concessions in Portugal and Shares in 2 concessions (France and Spain) and an integrated management approach. With 25 years of consolidated experience, Ascendi is recognized by its innovative capacity and operational efficiency. Its vision is to be a benchmark in the Industry in terms of productivity and efficiency, providing a differentiated quality service to customers and the community. www.ascendi.pt/en



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SICE is a multinational technology integration company operating in the fields of traffic, tolling and transportation among other industries. SICE's activity mainly focuses on providing added value services through the integration of a range of in-house and third party technologies and systems, always with the aim of offering the best solution tailored to each customer. With its extraordinary level of experience in designing, installing, integrating, testing and maintaining large transportation projects, SICE has successfully completed Tolling Systems, Intelligent Transportation Systems (ITS), and Tunnel Management Systems all around the world. www.sice.com



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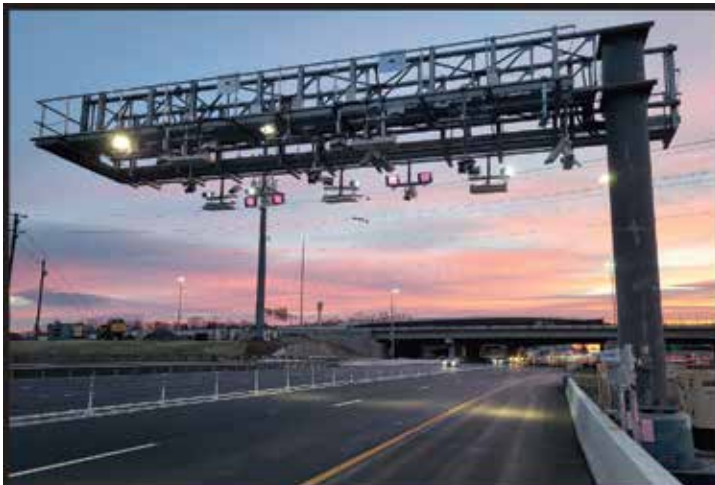
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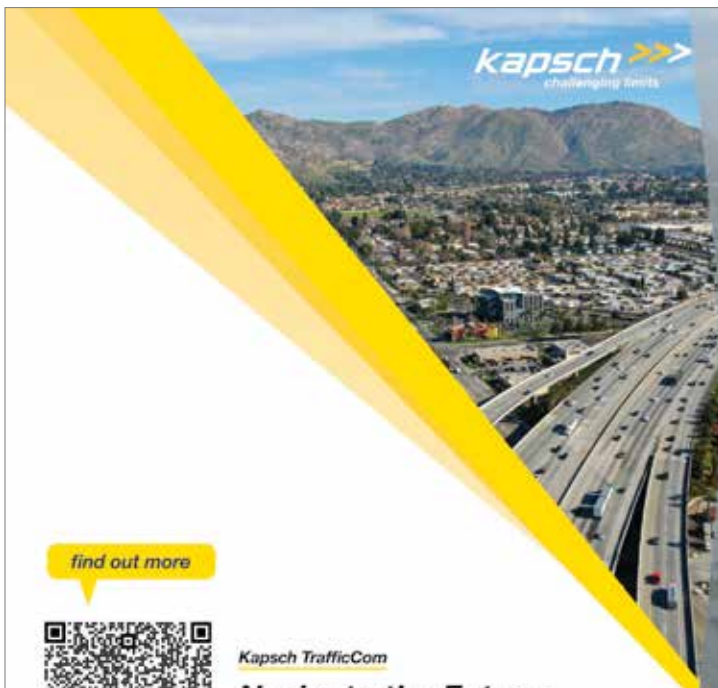
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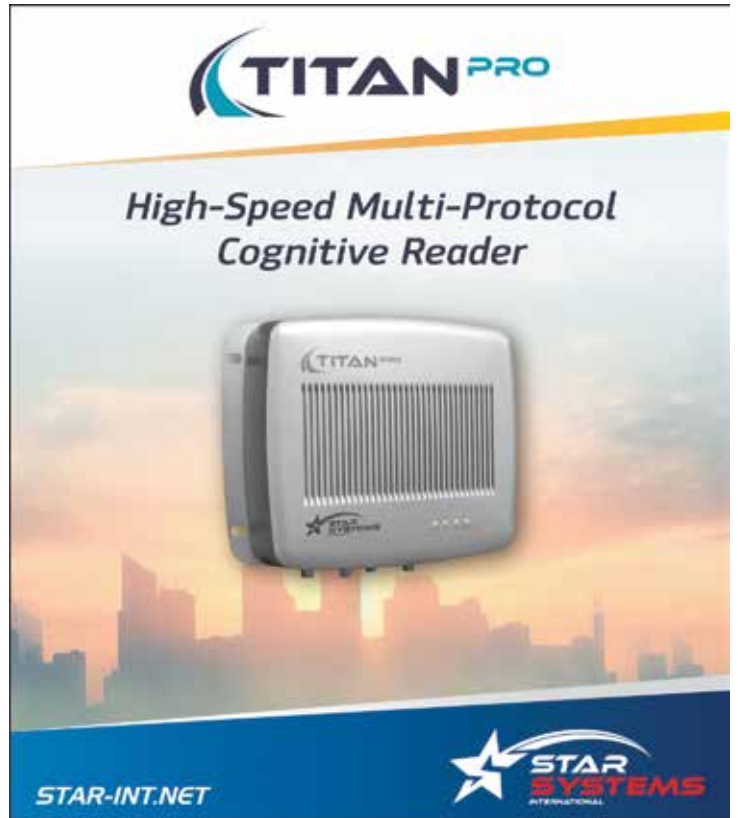
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